

# Department of Defense DIRECTIVE

NUMBER 5010.35

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ASD(C)

SUBJECT: Defense Resources Management Education Center

References: (a) Multiple-Addressee Deputy Secretary of Defense Memorandum, "Defense Management Systems Course," December 28, 1967 (hereby canceled)

- (b) <u>DoD Directive 5010.16</u>, "Defense Management Education and Training Program," July 28, 1972
- (c) Military Assistance and Sales Manual, August 1, 1978, DoD 5105.38-M
- (d) DoD Instruction 2140.1, "Pricing of Sales of Defense Articles and Defense Services to Foreign Countries and International Organizations," March 9, 1977
- (e) DoD Directive 4000.19, "Basic Policies and Principles for Interservice, Interdepartmental and Interagency Support," March 27, 1972
- (f) DoD Directive 7230.7, "User Charges," August 15, 1978

#### 1. PURPOSE

This Directive sets forth the mission, objectives and responsibilities of the Defense Resources Management Education Center (DRMEC) and establishes a Policy Guidance Council.

#### 2. APPLICABILITY

The provisions of this Directive apply to the Office of the Secretary of Defense, the Military Departments, the Organization of the Joint Chiefs of Staff, the Unified and Specified Commands, and the Defense Agencies (hereafter referred to as the "DoD"

Components").

#### 3. BACKGROUND

- 3.1. The DRMEC is a jointly staffed Department of Defense resource management educational institution operating under the guidance of a Policy Guidance Council. The Center, which is located at the Naval Postgraduate School, Monterey, California, provides integrated professional education to selected personnel involved in resource allocation and management functions.
- 3.2. The Policy Guidance Council consists of the Assistant Secretary of Defense (Comptroller), the Assistant Secretary of Defense (Manpower, Reserve Affairs, and Logistics), the Assistant Secretary of Defense (Program Analysis and Evaluation), and the Assistant Secretary of Defense (International Security Affairs), or their designated representatives.

#### 4. MISSION

The mission of the DRMEC is to conduct resource management education under the primary functional coordination of the Assistant Secretary of Defense (Comptroller), the Assistant Secretary of Defense (Manpower, Reserve Affairs, and Logistics), the Assistant Secretary of Defense (Program Analysis and Evaluation), and the Assistant Secretary of Defense (International Security Affairs), subject to the provisions of DoD Directive 5010.16 (reference (b)).

#### 5. OBJECTIVES

The objectives of DRMEC are to:

- 5.1. Conduct resource management courses that will enhance the understanding, competence, and capabilities of U.S. and foreign military and civilian personnel in the development, operation, and maintenance of DoD and other Government management systems. Emphasis shall be on analytical concepts and techniques drawn from the disciplines of management decision theory, economics and quantitative methods as they apply to the allocation and utilization of financial, logistic, and manpower resources.
  - 5.2. Provide courses for foreign countries and international agencies as may be

requested and as can be justified on the basis of benefit to the U.S. Government, within resource constraints, subject to the approval of the Assistant Secretary of Defense (International Security Affairs).

- 5.3. Maintain a program of research related to defense resource management education.
- 5.4. Develop understanding and improve competence in techniques of analysis and decision-making as they apply to the allocation and utilization of resources.
- 5.5. Develop knowledge and understanding of the concepts, application, and techniques of resource management systems.

#### 6. RESPONSIBILITIES

- 6.1. The <u>Secretary of the Navy</u> shall act as the Executive Agent of DRMEC and shall:
  - 6.1.1. Provide and maintain facilities essential to the operation of DRMEC.
  - 6.1.2. Provide administrative and logistic support.
- 6.1.3. Include the DRMEC annual budget as a separate line item within the Department of the Navy budget and financial plan. In this regard, the Secretary of the Navy shall budget for and finance those expenses incident to the operation of the DRMEC, including salaries of assigned civilian personnel, except as outlined below:
- 6.1.3.1. The pay, allowances, and permanent change of station travel expenses of military personnel assigned to assist in the management or operation of the DRMEC, including instructors, will be borne by the DoD Component from which assigned.
- 6.1.3.2. The pay, allowances and temporary duty travel and per diem costs of military and DoD civilian personnel assigned as students at the DRMEC will be borne by the sponsoring or parent organization.
- 6.1.3.3. Courses conducted for other than DoD Components will be provided within resource constraints on a reimbursable basis. Reimbursement for foreign military and civilian nationals will be in accordance with the Military Assistance and Sales Manual (reference (c)) and DoD Instruction 2140.1 (reference

- (d)). Appropriate tuition fees will be assessed for other Federal agencies in accordance with DoD Directive 4000.19 (reference (e)) and for non-Federal organizations in accordance with DoD Directive 7230.7 (reference (f)). Student costs such as travel, per diem, and subsistence will be borne by the sponsoring organization.
- 6.2. The <u>Assistant Secretary of Defense (Comptroller)</u>, or designee, shall chair the Policy Guidance Council which shall:
- 6.2.1. Provide policy, curricula, research and consultation guidance for the operation of DRMEC.
- 6.2.2. Conduct periodic course reviews in accordance with the guidelines established by DoD Directive 5010.16 (reference (b)).
- 6.2.3. Appoint representatives to serve as points of contact for the Director and faculty of DRMEC.
- 6.3. The <u>Superintendent of the Naval Postgraduate School</u> shall serve as the Director of the DRMEC, aided by a civilian faculty member who shall serve as the Executive Director. The Director of DRMEC shall:
  - 6.3.1. Conduct courses of study in resource management.
  - 6.3.2. Conduct research related to resource management education.
- 6.3.3. Disseminate current resource management information assembled or developed at DRMEC.
- 6.3.4. Provide consulting services to DoD Components on resource management matters.
  - 6.3.5. Maintain liaison with the Policy Guidance Council points of contact.
  - 6.4. <u>Heads of DoD Components</u> shall:
- 6.4.1. Nominate students to attend the DRMEC through a single Component office.
  - 6.4.2. Utilize allotted DRMEC spaces to the best possible advantage.
- 6.4.3. Provide military or civilian personnel for the DRMEC staff and faculty as requested by the Chair, Policy Guidance Council.

## 6.4.4. Participate in the curriculum review process when requested.

### 7. EFFECTIVE DATE AND IMPLEMENTATION

The Directive is effective immediately. Forward two copies of implementing documents to the Assistant Secretary of Defense (Comptroller) within 120 days.

C. W. DUNCAN, JR.

Deputy Secretary of Defense